UCLG ASPAC Strategic Priority

UCLG World Retreat 2021, 17 February 2021
UCLG ASPAC GOVERNING BODY 2018-2020

**General Assembly**
176 Members from 22 Countries

**Council Bureau**
60 Members

**Executive Bureau**
20 Members

**Standing Committee**
6 Committees
Manifesto 2021-2025

Set out **Strategic Priorities** in fulfilling UCLG ASPAC’s vision and missions.

**Vision:** UCLG ASPAC is the united voice and advocate of democratic local self-government, which promotes cooperation between governments and within the wider international communities in the Asia-Pacific region.
Priority #1
Promote Effective Democratic Self-Government and Good Governance

Priority #2
Equal and Adequate Basic Services to Improve Quality of Life and City Resilience

Priority #3
Put Global/Regional Agendas and National Commitments into Effective Local Implementation

Priority #4
Aggregate, elevate and advocate for local voices and issues to national, regional and global levels

Priority #5
Empower and Enable COVID-19 Recovery and Resilience for Local Governments and Cities

Priority #6
Strengthen performance and service delivery of the Secretariat in order to achieve the aspiration of Manifesto 2020-2025
1# - Promote Effective Democratic Self-Government and Good Governance

Build awareness and capacitate local governments and local governments associations towards establishing enabling environments for effective decentralisation and negotiating reallocation of authority and resources.

- Provide capacity building to strengthen the competencies of local governments in creating and handling space for citizen participation, consensus building, transparency, responsiveness and accountability in local development decision making.

- Enhance and mainstream gender equality and women empowerment in local planning and management and budget processes.

- Increase women representation within cities and local governments in the Asia-Pacific region through improved understanding of administrative processes in mayor selection, increase activities to empower and groom women mayors/councilors and bureaucrats, as well as increase visibility for women mayors/councilors and bureaucrats.

- Assist to implement decentralisation at the local levels from national and supra-national institutions.
Strengthening policy framework to enable improved basic services and maintain the standards and reach of such services as urban infrastructure and population expands.

Improve bankability and funding for existing programmes and projects to support the expansion of existing activities under the umbrella of basic services and resilience through evaluation and replication.

Fostering disaster risk and climate change resilience in the public basic services delivery system by updating and adopting resilient technical capacity and regulations, enhancing management of services adaptation, and promotion of financial tools to reduce risks.
#3 Put Global/Regional Agendas and National Commitments into Effective Local Implementation

- Capacitate local governments and local government associations in understanding, building coherence and internalising the various Global/Regional Agendas as well as National Commitments, in collaboration with local communities.

- Capacitate local governments & local government associations in the operationalisation of the various Global/Regional Agendas, as well as National Commitments, by supporting pilot programming, technical capacity development and establishing best.

- Establish new and strengthen existing intercity and regional collaborations and communities based on development and provision of sustainable marine services that drives economic integration and growth, based on the concepts of open, inclusive, cooperative and win-win development and a shared future. This includes policy and practices that address the drivers of destruction to marine environment and overdevelopment of marine resources, as well as nurturing region-specific connectivity, communication and innovation, taking into advantage the international focus given to marine issues in line with the SDG-14: Life below Water, the Decade of Action (2020-2030), and the Decade of Ocean Science for Sustainable.

Build synergy and capacity through, as well as leverage on, collaboration, cooperation and integration with other global, regional, national and local agendas. This includes multilateral cooperation such as ASEAN and Regional Comprehensive Economic Partnership, bilateral cooperation including city-to-city collaboration and sister city programmes, as well as single nation-led initiatives such as Belt
Key steps: Aligning LGs’ COVID-19 Response and Recovery with the SDGs

Using the opportunity of the pandemic to show the close linkages between the impact of COVID-19 to all goals of the SDGs

Foster Knowledge Exchange
Virtual knowledge exchange between UCLG ASPAC LGs & LGAs members and other stakeholders (including through programmes/projects)

LGs/LGAs Solidarity
Donations among LGs/LGAs members of UCLG ASPAC

Capture Smart Practices of LGs
Documentation and promotion of smart practices of LGs in handling and recovering from COVID-19

Advocacy and Policy Recommendations
Ongoing research and policy recommendations based on evidence and collective needs of UCLG ASPAC members

Fostering Opportunities in Tapping Alternative Financing
Match-making virtual events at the national and international level (e.g. telemedicine & tourism) & promoting multi-stakeholder partnerships

Donations among LGs/LGAs members of UCLG ASPAC
Accelerating the SDGs Attainment Post-Pandemic

Innovative and effective efforts in handling the pandemic matters in accelerating the SDGs

Integrated approach to ensure co-benefit

Mobilise resources through multi-stakeholder approach

Building Back Better
#3 Put Global/Regional Agendas and National Commitments into Effective Local Implementation

- Actively participated in and contributed to regional and global mechanisms to carry out the Global and Regional Agendas at the local level.

- **UCLG ASPAC Statutory Meetings** are the main venues to advance the work in this area across our member network on a regular and systematic basis.

  Played a key role in setting up the Asia-Pacific Local Government Coordinating Body (APLG), a regional coordination mechanism to better represent and engage local governments. 8 members and 4 partners. UCLG ASPAC serves as the lead coordinator. APLG played a key role in:
  - 6th Asia-Pacific Forum on Sustainable Development (APFSD) | 27-29 March 2019 | Bangkok, Thailand
  - 7th Asia-Pacific Urban Forum (APUF) | 15-17 October 2019 | Penang, Malaysia

Contribute to UN discussions on SDGs especially how to speed up progress through localising SDGs
#4 Aggregate, elevate and advocate for local voices and issues to national, regional and global levels

- Increasing visibility of local governments and local government association’s voices at the relevant platforms.
  - In Southeast Asia - ASEAN Mayors Forum (AMF) has transformed into a matured regional network of mayors and cities representatives, who are committed to ASEAN’s integration and sustainable development. Accredited by ASEAN in 2018.
  - Built upon the well-established network in Southeast Asia, UCLG ASPAC partnered up with other major development actors to launch a Global Covenant of Mayors for Climate and Energy, South East Asia (GCoM SEA). ASEAN Mayors from 74 cities have joined. Technical assistance is provided to GCoM cities through the EU-funded International Urban Cooperation Programme in Asia (IUC/Asia).
  - UCLG ASPAC has collaborated with Raoul Wallenberg Institute of Human Rights and Humanitarian Law (RWI) to Promote a Rights-based Approach in Localisation of Sustainable Development Goals in Asia-Pacific, starting from 1 January 2019. Gwangju Metropolitan City well known as the Human Rights City, is the project’s key partner.
#5 Empower and Enable COVID-19 Recovery and Resilience for Local Governments and Cities

- Establish UCLG ASPAC as a knowledge hub for sharing the experience in tackling with large-scale public health crisis impacting economic, social and environmental aspects. The knowledge hub serves as a platform to gather and disseminate practical knowledge, smart technology, technological and social innovation and expertise in dealing with public health crisis and its impacts among the members.

- Recover and rebuild better inclusive, safe, sustainable and resilient cities and human settlements, taking into consideration lessons learned from the handling of the Pandemic to inform on the recovery strategies for post-COVID-19 new normal.

- Strengthen and improve local governments’ preparedness in handling future, existing and potentially infectious disease outbreaks through establishment of and capacity building for a comprehensive response mechanism involving respective action schemes for local governments, healthcare system and communities.

- Facilitate and, where possible, provide and enable access to technical assistance to local governments in their efforts to reactivate, mobilise and reinvigorate local economic development post-Pandemic, including through sustainable tourism and local assets such as cultural heritage.

- Safeguarding and empowering women, youth and children, and marginalised communities in time of health crisis and post-pandemic, including those mobilised under the UCLG ASPAC Standing Committee of Women in Local Government.
UCLG ASPAC distributed more than 400,000 surgical masks, and 300 thermometers from Haikau, Xian, Yiwu, Guangzhou and Zhengzhou City of the People’s Republic of China to Jakarta, Surabaya, Bogor, Yogyakarta, Pangkalpinang, Wakatobi and Padang in Indonesia, Lahore in Pakistan, Iriga, and Makati in the Philippines.
#6 Strengthen performance and service delivery of the Secretariat in order to achieve the aspiration of Manifesto 2020-2025

- An Accountable Secretariat that provides greater transparency and accountability to its members by attaining ISO 9001, improving SOPs and upgrade of accounting systems.
- An efficient Secretariat that expedites the demands placed by its members with world class services backed up with policy and technical excellence.
- An effective Secretariat that fits for purpose and provides future proof sustainable performance for its members that are recorded and managed through agreed KPIs.
- A capacitated Secretariat that provides professional services and is able to develop a sound global knowledge platform and repository to advance the capacity and service of its members that promotes peer to peer exchanges.
- An expanded and forward-thinking Organisation that promotes institutional and people to people through exchange and quality
Despite an increase of revenue since 2014, there have been **unpaid membership fees**.

There is a **need to increase women representation** in statutory bodies.

There are many **external challenges** that hinder the local governments to perform well. Limited enabling environment due to different level of decentralisation in the countries, lack of capacity of local governments in planning and managing the cities/regions, shortage of resource to implement programs and projects, are a few to mention.

In spite of huge challenges, UCLG ASPAC sees **opportunities** in development of its members, through peer-to-peer learnings, technological transfer, and solidarity in spirit that makes Asia and the Pacific a resilient society in post COVID-19 Pandemic.
Thank you

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